BUDGET REQUEST APPLICATION
FY 2026-2027

A. Cover Form

Organization Name: Chattanooga Area Regional Transportation Authority

Organization Legal Name: _____

Project Name(s): CARTA Capital Projects

Federal Tax ID#: 62-6103220

Mailing Address: 1617 Wilcox Blvd, Chattanooga, TN 37406

Hamilton County Address: same

Year Established: 1973

Years organization has operated in Hamilton County or served Hamilton County residents: 53

Organization's authorizing official contact: Charles Frazier

Organization's application contact person: Melanie Jones

Fiscal year total operating budget: $51,530,313

Current fiscal year start/end date: 07/01/2026-06/30/2027

First time applicant: NO

Requested county funds: $ 50,000

The above and following schedules embodying a request for an allocation from Hamilton County, Tennessee for the fiscal year ending June 30, 2027 (fiscal year 2027) were considered and approved by our Board of Directors on 01/21/2026. In the judgment of our Board, it represents the minimum needs of our organization for this fiscal year.

_____
Signature of President or Board Chair

_____
Signature of Executive Director

THIS ALLOCATION REQUEST IS DUE BY JANUARY 30,2026

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Signature of President or Board Chair

_____
Signature of Executive Director

THIS ALLOCATION REQUEST IS DUE BY JANUARY 30,2026

B. Grant Application

STATEMENT OF NEED

1. What needs does your program address, and why is it important to the Hamilton County population?

CARTA's capital investment request addresses critical infrastructure needs that are fundamental to Hamilton County's vision of inclusive economic growth and community development. As Mayor Wamp highlighted in his State of the County address, our county is experiencing tremendous economic growth and rising household incomes, yet we must ensure this prosperity reaches all our

2. Provide data and statistics that support your organization's needs.

Our capital needs are supported by:
- Program expansion vehicle needs
- Ridership growth trends
- Service reliability metrics
- Environmental impact assessments

OUTCOMES / OUTPUTS / INITIATIVES

3. How do you plan to utilize grant money awarded by Hamilton County?

Capital funds will support two essential initiatives:
a) On Demand Fleet Expansion ($50,000):
   1) Local match for the purchase of two on demand fleet expansion vehicles for County Connect Pilot Program (total purchase cost of $300,000)

4. What results are you committed to achieving during the grant period? What key performance measures will you use to evaluate and track those results? (750-word suggestion)

We commit to achieving:
On Demand Fleet:
- Support delivery of 39,200 rides over a 7-year period through expansion of 2 vehicles
- Expand on demand service in Hamilton County

These outcomes will be tracked through:
- Monthly ridership data
- Vehicle service life metrics
- Maintenance records
- Service reliability reporting

5. What entities do you collaborate with which could also benefit from monies awarded by Hamilton County?

- Federal Transit Administration
- Tennessee Department of Transportation
- Regional Planning Agency
- Environmental protection partners

6. What is your organization's long-term vision, as it relates to your philanthropy and operations?

- Enhanced service reliability
- Reduced operating costs
- Environmental sustainability
- Expanded service capacity

C. Evaluation and Sustainability

7. If you utilize any evidence-based programs, please indicate which state and/or federal websites list the program and the rating given.

Our capital planning aligns with:
- FTA asset management guidelines
- EPA emissions standards
- DOT safety requirements

8. Describe how your organization plans to sustain services financially if Hamilton County funds do not extend past the awarded fiscal year

- Preventive maintenance programs
- Operating cost savings
- Federal and state grants
- Local funding partnerships

D. Budget, Supporting Financial Documents and Attachments

Submit each of the following and complete the schedules that follow. If a document is not attached to your submission, please select N/A in the appropriate dropdown box:

- Your most recent audit (and previous two audits for organizations with a budget of $750,000 or more)

  Document Attached
- The organization's current operating budget - Schedule I

  Document Attached
- A Form 990 from the previous three (3) years

  N/A
- IRS Letter of Determination

  Document Attached
- Current Certificate of Existence with the State of Tennessee

  N/A
- Demographic information for clients served - Schedule II

  Document Attached
- Board & Staff Information - Schedule III

  Document Attached
- Grants, Contracts, MOU Table - Schedule IV

  Document Attached
- Strategic Plan

  Document Attached
- Letters of Support

  Document Attached

PROGRAM BUDGET SUPPORT REVENUE

Schedule I

NAME OF AGENCY BUDGET BY SERVICES FOR	FY 2026 Approved Budget	FY 2027 Proposed Budget	REVENUES Support/ Revenues	EXPENSES/EXPENDITURES PROGRAM SERVICES Program 1	Program 2	Program 3	Total Prog. Servs.	SUPPORT SERVICES Mgmt & General	Fund Raising	Total Supp. Serv.
SUPPORT/REVENUE FOR CURRENT OPERATIONS:										
Contributions		0								
Net Proceeds Special Events		0								
Designations		0								
United Way		0								
Fees/Grants from Governmental Agencies	19,024,774	15,713,579	15,713,579							
Membership Dues		0								
Program Income	15,640,822	17,037,074	17,037,074							
Sales to Public		0								
Investment Income		0								
Transfers to Operating Budget		0								
Income from Previous Year		0								
Miscellaneous		0								
*Support Requested from Hamilton County	140,720	816,800	816,800							
TOTAL SUPPORT/REVENUES	34,806,316	33,567,453	33,567,453							
EXPENDITURES FOR CURRENT OPERATIONS:										
Salaries Only (No Benefits)	16,519,036	15,919,036		15,919,036			15,919,036			0
Employee Health & Retirement Benefits	5,610,665	5,535,665		5,535,665			5,535,665			0
Employment Taxes, etc.	1,206,780	1,131,780		1,131,780			1,131,780			0
Professional Fees/Contract Service Payments	5,207,258	4,851,041		4,851,041			4,851,041			0
Supplies	3,072,180	2,980,015		2,980,015			2,980,015			0
Telephone	754,212	754,212		754,212			754,212			0
Postage and Shipping	9,716	9,716		9,716			9,716			0
Occupancy	18,800	18,800		18,800			18,800			0
Equipment Rental and Maintenance	94,516	89,516		89,516			89,516			0
Outside printing, art work, etc.		0					0			0
Local Transportation		0					0			0
Conferences, Conventions, etc.	204,828	204,828		204,828			204,828			0
Special Assistance to Individuals	54,636	54,636		54,636			54,636			0
Organization Dues		0					0			0
Awards and Grants		0					0			0
Fund Raising/Self-Support Activities		0					0			0
Insurance	1,033,573	1,085,252		1,085,252			1,085,252			0
Miscellaneous	347,920	260,760		260,760			260,760			0
Depreciation		0					0			0
National Dues/Support Payments	72,196	72,196		72,196			72,196			0
Equipment Purchases	600,000	600,000		600,000			600,000			0
TOTAL EXPENSES/EXPENDITURES	34,806,316	33,567,453		33,567,453	0	0	33,567,453	0	0	0
REVENUES OVER (UNDER) EXPENDITURES	0	0								

Program Beneficiary Statistics

(This should reflect total program count. Copy as needed for each program.)

Care-A-Van

(Name of Program)

Program Beneficiary Characteristics Clients/Patients/Recipients/Other		Fiscal 2026 Budget	Fiscal 2026 Projected	Fiscal 2027 Proposed Budget
1. Unduplicated Count of Program Beneficiaries	TOTAL	60,000	60,600	60,600
a. Total Continuing from Previous Fiscal Year				
b. Total New for the Year		60,000	60,600	60,600
c. Total Terminated During the Year				
2. Age Group	TOTAL	60,000	60,600	60,600
a. Infants-Under 5		1,200	1,212	1,212
b. Between 5 and 12		12,360	12,483	12,483
c. Between 13 and 17		10,740	10,847	10,847
d. Between 18 and 29		10,260	10,363	10,363
e. Between 30 and 64		18,600	18,786	18,786
f. 65 and over		4,860	4,909	4,909
g. Not Known		1,980	2,000	2,000
3. Gender	TOTAL	60,000	60,600	60,600
a. Male		24,180	24,422	24,422
b. Female		31,200	31,512	31,512
c. Not Known/Other		4,620	4,666	4,666
4. Ethnic Background	TOTAL	60,000	60,600	60,600
a. White		15,600	15,756	15,756
b. Black		34,620	34,966	34,966
c. Hispanic		2,040	2,060	2,060
d. Oriental		420	424	424
e. Other - Ethnic Minority		2,460	2,485	2,485
f. Not Known		4,860	4,909	4,909
5. Income Level	TOTAL	60,000	60,600	60,600
a. Below 4,999				
b. 5,000-7,499				
c. 7,500-9,999		19,080	19,271	19,271
d. 10,000-14,999		9,480	9,575	9,575
e. 15,000-19,999		7,680	7,757	7,757
f. 20,000-29,999		12,660	12,787	12,787
g. 30,000 and Over				
h. Not Known		11,100	11,210	11,210
6. Location of Residence	TOTAL	60,000	60,600	60,600
a. Hamilton County		51,300	51,813	51,813
b. Outside of Hamilton County		1,920	1,938	1,938
c. Not Known		6,780 6,780	6,849	6,849

HAMILTON COUNTY, TENNESSEE
FISCAL YEAR 2027

Agency Name: Chattanooga Area Regional Transportation Authority

1. Are the dollars Hamilton County appropriates to your agency designated for the benefit of a specific geographical segment of the community? YES

2. If the answer to question number 1 above is yes, please explain.

Aspects of this request affect;
Hamilton County as a whole, Cities of Red Bank, East Ridge and Chattanooga

3. Please estimate the percentage of your services provided to the geographic area listed below:

Unincorporated County	0.5%
City of Chattanooga	98.0%
City of East Ridge	0.5%
City of Signal Mountain	0.0%
City of Red Bank	0.5%
City of Soddy Daisy	0.0%
City of Lakesite	0.0%
City of Walden	0.0%
City of Collegedale	0.0%
City of Ridgeside	0.5%
City of Lookout Mountain	0.0%
All areas outside of Hamilton County	0.0%
Total	100.0%

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Chattanooga Area Regional Transportation Authority

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Board of Directors Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Proposed FY		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
CEO	Frazier, C.	NO	2	YES	52	235,000	235,000	52	239,700	239,700
Chief of Staff	Wilson, S.	NO	2	YES	52	101,000	101,000	52	103,020	103,020
COO	Peebles, V.	NO	17	YES	52	115,000	115,000	52	117,300	117,300
CFO	Jones, M	NO	1	YES	52	175,000	175,000	52	178,500	178,500
CIO	Dufour, D,	NO	1	YES	52	115,003	115,003	52	117,303	117,303
Director of Grants	Powell, A	NO	25	YES	52	93,883	93,883	52	95,760	95,760
Director of Parking & Facilities	Matthews, B.	NO	15	YES	52	89,731	89,731	52	91,525	91,525
Director of Maintenance	Summerrow, B.	NO	29	YES	52	84,897	84,897	52	86,594	86,594
Director of Safety & Training	Logan, M.	NO	1	YES	52	90,000	90,000	52	91,800	91,800
Acting Director of the Incline Railway	Higgins, M.	YES	38	YES	52	95,000	95,000	52	96,900	96,900
Director of Communications & External Affairs	Meredith, B.	NO	1	YES	52	90,000	90,000	52	91,800	91,800
Director of Human Resources	McNulty, J.	NO	1	YES	52	90,000	90,000	52	91,800	91,800
Director of Transit Planning & Quality	Carlson, D.	NO	1	YES	52	90,001	90,001	52	91,801	91,801
Director of Transportation	Harper, L.	NO	1	YES	52	90,000	90,000	52	91,800	91,800
Assistant Director of Maintenance	Huff, S	NO	14	YES	52	74,287	74,287	52	75,770	75,770
Assistant Director of the Incline Railway	Duke, H.	NO	2	YES	52	95,000	95,000	52	96,900	96,900
Transportation Mobility Trainer		NO	8	YES	52	63,000	63,000	52	64,260	64,260
Planner II	Adamson, T.	NO	14	YES	52	63,000	63,000	52	64,260	64,260
Planner I	Mercer, I.	NO	4	YES	52	54,995	54,995	52	56,095	56,095
Supervisor/Dispatcher (8)		NO		YES	52	547,595	547,595	52	558,547	558,547

* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
Non-professional employees performing similar services may be reported as a group.
(a.) Check if person is covered by retirement benefits.

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Chattanooga Area Regional Transportation Authority

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Organization Staff Members Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Proposed FY		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
Care-A-Van Driver (9 FT)		NO		YES	52	119,699	199,699	52	122,092	122,092
Care-A-Van Drivers (38 PT)		YES		NO	52	1,527,240	1,527,240	52	1,557,784	1,557,764
Shop Personnel (31 FT)		NO		YES	52	1,842,294	1,842,294	52	1,879,140	1,879,140
Shop Personnel (2 PT)		YES		NO	52	26,005	26,005	52	26,525	26,525
General Foreman Maintenance (2 FT)		NO		YES	52	136,858	136,856	52	139,593	139,593
Manager of Grants	Bucharova, J.	NO	17	YES	52	72,162	72,162	52	73,605	73,605
Manager of Purchasing & Procurement	Oliver, K.	NO	27	YES	52	67,626	67,626	52	68,978	68,978
Customer Service Manager	Bullard, L.	NO	1	YES	52	75,000	75,000	52	76,500	76,500
Customer Service Representative (3 FT)		NO		YES	52	155,980	155,980	52	159,099	159,099
Incline Personnel (8 FT)		NO		YES	52	492,128	492,128	52	501,969	501,969
Incline Personnel (1 PT)		YES		NO	52	80,100	80,100	52	81,702	81,702
Accounts Rec/Payroll Administrator		NO	4	YES	52	60,000	60,000	52	61,200	61,200
Accounts Payable		NO	3	YES	52	50,000	50,000	52	51,000	51,000
Inventory Specialist		NO	6	YES	52	185,038	185,038	52	188,738	188,738
Care-A-Van Dispatcher		NO	14	YES	52	57,600	57,600	52	58,752	58,752
Care-A-Van Lead Dispatcher (3)		NO		YES	52	261,079	261,079	52	266,300	266,300
Claims Manager		NO	2	YES	52	70,000	70,000	52	71,400	71,400
Fixed/Shuttle Drivers		NO		YES	52	4,924,337	4,924,337	52	5,022,824	5,022,824
Communications Specialist		NO	4	YES	52	58,656	58,656	52	59,829	59,829
Director of Finance		NO		YES	52	62,000	62,000	52	63,240	63,240

* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
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AGENCY: Chattanooga Area Regional Transportation Autho

AWARDS AND GRANTS FROM GOVERNMENTAL AGENCIES CITY/COUNTY/STATE/FEDERAL

	PROGRAM/PROJECT TITLE	NAME OF SOURCE	FOR HOW LONG?	LAST YEAR	THIS YEAR	NEXT YEAR
1	CARTA Operating Assistance	City of Chattanooga	53	6,300,000	7,645,000	7,645,000
2	TDOT Assistance	State of Tennessee	45	3,089,429	2,651,253	2,213,553
3	FTA Assistance	Federal Transit Administration	53	6,116,272	6,150,543	4,458,775
4	CARTA Operating Assistance	Red Bank	1		19,956	
5	CARTA Operating Assistance	East Ridge	1		129,684	
6						
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
	Total Fees From Governmental Agencies			15,505,701	16,596,436	14,317,328

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

2027-2031
Capital Budget

Item	Department	Project	FY 27-31 Allocated	FY 27 Allocated	FY 27 Remaining Needed	2027	2028	2029	2030	2031	Total	Remaining Needed
	Administration	Enterprise Resource Planning Software Expansion	100,000	100,000	-	100,000	50,000	20,000	20,000	20,000	310,000	210,000
	Administration	Support Vehicles Replacement	300,000	300,000	-	300,000	35,000	40,000	40,000	40,000	455,000	155,000
	Administration	Facilities Work Truck	50,000	50,000	-	50,000					50,000	-
	Care-A-Van/CARTA GO	Generator	150,000	150,000	-	150,000	-	-	-	-	150,000	-
	Care-A-Van/CARTA GO	Paratransit and CARTA Go Vehicle Replacement (26 Vehicles)	3,450,940	2,150,940	1,269,060	3,420,000	200,000	1,300,000	200,000	200,000	5,320,000	1,869,060
	Care-A-Van/CARTA GO	Radio Base Stations for Care-A-Van and Shuttle Park South	99,085	99,085	915	100,000	-	-	-	-	100,000	915
	Care-A-Van/CARTA GO	Vehicles - Expansion	-	-	780,000	780,000					780,000	780,000
	Facilities	Architectural/Engineering Services	-	-	250,000	250,000	50,000	50,000	50,000	50,000	450,000	450,000
	Facilities	Flooring - Epoxy Bus Barn and Shop	-	-	-	-	300,000	-	-	-	300,000	300,000
	Facilities	HVAC Replacement at Board Building	-	400,000	-	400,000	-	-	-	-	400,000	400,000
	Facilities	Replace Security Cameras	31,025	31,025	177,505	208,530	208,530	208,530	208,530	208,530	1,042,650	1,011,625
	Facilities	Outdoor Work Space/Employee Canopy	10,000	10,000	-	10,000						
	Facilities	Rear Steps Replacement - Board Building	105,000	105,000	-	105,000						
	Facilities	State of Good Repair	-	-	300,000	300,000	300,000	350,000	350,000	350,000	1,650,000	1,650,000
	Fixed Route	Automatic Passenger Counting Reporting Software & NTD Certification	198,000	198,000	-	198,000			-	-	198,000	-
	Fixed Route	Bus Shelter Technology	122,725	122,725	854,775	977,500	162,000	162,000	162,000	162,000	1,625,500	1,502,775
	Fixed Route	Bus Shelters (50)	103,294	103,294	-	103,294	-	-	1,450,000	-	1,553,294	1,450,000
	Fixed Route	Bus Signs (1,000)	75,000	75,000	-	75,000	25,000	25,000	25,000	25,000	175,000	100,000
	Fixed Route	Driver Barriers	500,000	500,000	-	500,000	-	-	-	-	500,000	-
	Fixed Route	Fare Technology Replacement	1,379,821	1,379,821	1,020,179	2,400,000	-	-	-	-	2,400,000	1,020,179
	Fixed Route	Handheld Radio Chargers for Supervisor Vehicles	40,000	40,000	-	40,000	-	-	-	-	40,000	-
	Fixed Route	Infrastructure for Electric Bus Transition	-	-	6,975,000	6,975,000	-	-	-	-	6,975,000	6,975,000
	Fixed Route	Laptop Mounts for Supervisory Vehicles	2,500	2,500	-	2,500					2,500	-
	Fixed Route	Purchase & Install of Inductive Chargers at 2 locations	1,000,000	-	-	-	1,448,100	-	-	-	1,448,100	448,100
	Fixed Route	Mobility Hubs	646,555	396,555	-	396,555	500,000	353,445	250,000	500,000	2,000,000	1,353,445
	Fixed Route	Operational Dashboard Software	85,000	85,000	-	85,000	63,000	66,000	-	-	214,000	129,000
	Fixed Route	Operations Management Software	-	-	-	-	430,000	-	-	-	430,000	430,000
	Fixed Route	Radio Console for Dispatch	-	-	200,000	200,000	-	-	-	-	200,000	200,000
	Fixed Route	Real Estate - Downtown Transit Center	-	-	1,800,000	1,800,000	200,000	200,000	200,000	200,000	2,600,000	2,600,000
	Fixed Route	Replacement Electric Bus Batteries	-	-	-	-	-	-	500,000	500,000	1,000,000	1,000,000
	Fixed Route	Vehicle Replacement	10,299,971	10,299,971	5,249,751	15,549,722	4,200,000	1,950,000	1,950,000	1,950,000	25,599,722	15,299,751
	Incline	Wayside Cooling Equipment	300,000	300,000	-	300,000	-	-	-	-	300,000	-
	Incline	Dry Pipe System	350,000	350,000	-	350,000						
	Incline	Drive Technology	250,000	250,000	-	250,000			-	-	250,000	-
	Incline	Elevator - Replacement at the Upper Station	100,000	100,000	-	100,000	-	-	-	-	100,000	-
	Incline	Stone Repair	75,000	75,000	-	75,000						
	Incline	Engineering Services	200,000	40,000	-	40,000	40,000	40,000	40,000	40,000	200,000	-
	Incline	Floor Covering at the Upper Station	-	-	200,000	200,000	-	-	-	-	200,000	200,000
	Incline	Misc. Bridge & Track Work	-	-	-	-	-	-	150,000	150,000	300,000	300,000
	Incline	Platform - Replaced at the Lower Station	-	-	25,000	25,000	-	-	-	-	25,000	25,000
	Incline	Rail Replacement	486,482	486,482	613,518	1,100,000				-	1,100,000	613,518
	Incline	Sheave Replacement	-	-	40,000	40,000	40,000	10,000	10,000	10,000	110,000	110,000

2027-2031
Capital Budget

Item	Department	Project	FY 27-31 Allocated	FY 27 Allocated	FY 27 Remaining Needed	2027	2028	2029	2030	2031	Total	Remaining Needed
	Incline	Spot Replacment of Ties Along Entire Track	-	-	-	-	300,000	-	-	-	300,000	300,000
	Incline	Timber Replacement	300,000	300,000	-	300,000		-	-	-	300,000	-
	Incline	Upper Station Sidewalk Repairs	-	-	-	-	-	40,000	-	-	40,000	40,000
	IT	Cabling	20,000	20,000	-	20,000	-	-	-	-	20,000	-
	IT	Computer Replacements	20,000	20,000	-	20,000	20,000	20,000	20,000	20,000	100,000	80,000
	IT	Computer Stations for Operations & Maintenance (8)	12,500	12,500	-	12,500	-	-	-	-	12,500	-
	IT	Rapid Response Cabinets (UPS batteries, mice, etc.)	12,663	12,663	-	12,663					12,663	-
	IT	Standardized Tablets	21,999	21,999	-	21,999					21,999	-
	IT	Vehicle Tracking System (Mesh Network)	15,402	15,402	-	15,402					15,402	-
	IT	Management Services	70,000	70,000	-	70,000	70,000	70,000	70,000	70,000	350,000	280,000
	IT	Switches, ASA, miscellaneous hardware (5 Years)	25,000	25,000	-	25,000	25,000	25,000	25,000	25,000	125,000	100,000
	Maintenance	Fleet Management Software Deployment	119,536	119,536	-	119,536	20,664	21,000	21,000	21,000	203,200	83,664
	Maintenance	Fuel Management System	24,570	24,570	-	24,570	11,340	12,000	12,000	12,000	71,910	47,340
	Maintenance	Generators for Shop and Bus Barn	200,000	200,000	-	200,000	-	-	-	-	200,000	-
	Maintenance	Maintenance Bus Vacuum	250,000	250,000	40,000	290,000	-	-	-	-	290,000	40,000
	Maintenance	Replacement Shelving for Store Room	250,000	250,000	-	250,000	-				250,000	-
	Maintenance	Sprinkler Replacement	-	-	-	-	500,000	-	-	-	500,000	500,000
	Parking	Sealing at Shuttle Park North	370,000	370,000	-	370,000					370,000	-
	Parking	Garage Updates - Shuttle Park North (lighting and painting)	241,000	241,000		241,000					241,000	-
	Parking	Garage Updates - Shuttle Park North Shore (lighting)	30,000	30,000		30,000					30,000	-
	Parking	Garage Updates - Shutle Park South (lighting)	142,500	142,500		142,500					142,500	-
	Planning	Service Planning & Scheduling Support	300,000	300,000	-	300,000	175,000	75,000	50,000	50,000	650,000	350,000
	Planning	Vanpool Feasibility Analysis	-	-	50,000	50,000					50,000	50,000
	Planning	CARTA Mid-Range Plan	-	-	-	-	350,000				350,000	350,000
	Planning	Misc. Services	50,000	50,000	-	50,000	50,000	50,000	50,000	50,000	250,000	200,000
	Planning	Transit-Oriented Development (TOD) Planning Project	787,500	787,500	-	787,500					787,500	-
	Planning	Business Services	40,000	40,000	10,000	50,000	50,000	50,000	50,000	50,000	250,000	210,000
	Planning	Design & Construction Services	-	-	50,000	50,000	300,000	50,000	50,000	50,000	500,000	500,000
	Planning	Preliminary Engineering for Mobility & Innovation Center	750,000	750,000	-	750,000					750,000	-
	Planning	Downtown Transit Center Site Selection & Programming	100,000	100,000	-	100,000					100,000	-
	Planning	Shelter Specifications and Bid Package	150,000	150,000	-	150,000					150,000	-
	Planning	Incline Railway Site Master Plan	200,000	200,000	-	200,000					200,000	-
	Planning	Transit Facility Assessment & Design	-	-	75,000	75,000	50,000	50,000	50,000	50,000	275,000	275,000
	Planning	Transit Management Support	-	-	100,000	100,000	50,000	50,000	50,000	50,000	300,000	300,000
	Planning	Transit Operations & Service Planning	500,000		-	-		500,000			500,000	-
	Planning	Transit Safety, Training, and Security	105,292	105,292	-	105,292	60,000	60,000	60,000	60,000	345,292	240,000
	Planning	Transit Technology Support	-	-	200,000	200,000	60,000	60,000	60,000	60,000	440,000	440,000
	Planning	Transit Vehicles & Maintenance Support	-	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000	250,000
	Planning	Workforce Development	-	-	100,000	100,000	50,000	50,000	50,000	50,000	300,000	300,000
	Planning	Electronic Quality Management System	20,000	20,000	-	20,000	10,000	10,500	11,000	11,500	63,000	43,000
	Planning	Wide Format Plotter/Printer	5,000	5,000	-	5,000					5,000	-
	Planning	Rider Mobility App	15,000	15,000	-	15,000	15,000	15,000			45,000	30,000
	Planning	Scheduling Software Replacement	51,000	51,000	-	51,000	47,000	48,000	49,000	50,000	245,000	194,000

2027-2031
Capital Budget

Item	Department	Project	FY 27-31 Allocated	FY 27 Allocated	FY 27 Remaining Needed	2027	2028	2029	2030	2031	Total	Remaining Needed
	Safety	Emergency Evacuation Design Plan	10,250	10,250	-	10,250					10,250	-
	Safety	Event Triggered Camera System	450,000	450,000	-	450,000	-	-	-	-	450,000	-
	Shuttle	Autonomous Vehicle Kit (1)	-	-	400,000	400,000	-	-	-	-	400,000	400,000
	Shuttle	Shuttle Park North Passenger Amenities	-	-	20,000	20,000	20,000	20,000	20,000	20,000	100,000	100,000
	Shuttle	Shuttle Park South Passenger Amenities	-	-	20,000	20,000	20,000	20,000	20,000	20,000	100,000	100,000
	Shuttle	Vehicle Expansion (3)	1,500,000	1,500,000	-	1,500,000	-	-	-	-	1,500,000	-
	Shuttle	Vehicle Replacement (14)	-	-	5,600,000	5,600,000					5,600,000	5,600,000
	Training	Bus Simulator	300,000	300,000	-	300,000	-	-	-	-	300,000	-
		Total	27,869,610	25,059,610	26,470,703	51,530,313	10,505,634	6,101,475	6,353,530	5,155,030	79,105,982	51,776,372